Issued in 2017



[English]





# The ClassNK Mission

ClassNK is dedicated to ensuring the safety of life and property at sea and protecting the marine environment.

To achieve this mission ClassNK will:

# Independence

Deliver the highest quality classification services, by the highest quality personnel, while maintaining our totally independent third party, non-profit status.

# •Standard•

Develop relevant rules, guidances, and procedures, and conduct technical research and development to positively contribute to the maritime industry.

# •Global•

Maintain and develop our global operations in line with the needs of our clients.

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# Profile

Founded on 15 November 1899, Nippon Kaiji Kyokai, better known as ClassNK or simply NK, is a ship classification society dedicated to safeguarding life and property at sea and to protecting the marine environment. ClassNK provides broad spectrum of services as an independent third party, non-profit organization, including survey & certification services, technical consulting services, and research & development activities. The principal work of the Society's expert technical staff is to conduct surveys of new and existing ships and other floating structures, including hull structures, propulsion systems, electrical and electronic systems, safety equipment, and cargo handling gear, among numerous other areas, to ensure their full compliance with classification rules developed by the Society. ClassNK also conducts a wide range of statutory surveys on behalf of more than 100 flag States around the world, as well as audits and registers ship safety & security management systems, quality, environmental and occupational health management systems, and seafarer training institutions.

# Code of Ethics

In accordance with its mission to ensure the safety of life and property at sea and prevent the pollution of the marine environment, ClassNK has a duty to conduct its activities not only with respect for life and in observation of the law, but in accordance with social norms and commonly held principles. Bearing this in mind, ClassNK hereby established the following Code of Ethics.

# 1. The Mission of the Society

In order to fulfill its mission of ensuring the safety of life and property at sea and the security of ships, and preventing the pollution of the marine environment, as well as to provide clients with the best possible service, ClassNK shall operate in accordance with its Rules, as well as relevant international conventions, statutory regulations, flag administration requirements and other applicable standards.

The Society shall also make every effort to establish an organized system for conducting business, and shall strive not only to maintain that system, but to make continual improvements to that system in order to earn and maintain the trust of its customers and the society at large.

# 2. Independence, Impartiality and Integrity

ClassNK shall maintain its status as an independent organization and provide its services as an impartial third party.

All personnel of the Society shall work so as to bring neither disgrace to the Society's honor nor detriment to the Society's interests. Further, personnel of the Society shall not take action in the name of the Society, nor make use of their official title, except in the pursuit of their official duties. All personnel of the Society shall remain free from any commercial, financial and other pressures which may affect their judgement on surveys and audits.

# 3. Confidentiality of Information

ClassNK shall recognize all certificates and survey records issued by the Society, as well as all relevant survey documents submitted by customers and all such information obtained by the Society as confidential information, and the contents and copies of such documents shall not be made available to other parties except as defined in the Rules of the Society, required by applicable legislation, court order, legal proceedings, adherence to Flag State requests, or by the Owner's authorization.

# 4. Implementation of Classification and Statutory Surveys

ClassNK shall conduct all surveys fairly and impartially and in strict accordance with the Rules of the Society and the requirements of the flag administration. ClassNK shall not issue classification and statutory certificates and or other certificates or survey records, and shall not endorse such certificates, without performing the required surveys and/or fulfilling other stipulated requirements, accordingly.

# 5. Observance of Laws

ClassNK recognizes that it has a duty to society at large and shall execute all of its activities with respect to justice and impartiality, and shall strictly observe the law and social standards.

The management of ClassNK therefore recognize adherence to this Code of Ethics as part of the Society's mission, and shall not only ensure that all members of the Society's staff are made familiar with this Code, but shall also establish a system to ensure its effective application.

Further, in the event of a serious violation of this Code or the law, the management of ClassNK recognizes that it has the responsibility to investigate the cause of the violation and to take timely and appropriate corrective action in order to prevent the reoccurrence of such violations in the future.



Dujuelase

Koichi Fujiwara Chairman and President ClassNK

# **Message from Chairman and President**

Welcome to the ClassNK Annual Report. First I would like to extend my deepest appreciation to all of our clients and stake-holders who supported our activities throughout 2016.

2016 ushered in some major changes worldwide, from the referendum on leaving the European Union in the United Kingdom to the surprising election results in the United States.

Amongst uncertainties surrounding the global state of affairs and the world economy, it is even more important that we define our policies and steer the organization in the right direction.

While we are seeing some recovery in the maritime industry, it is yet to be seen whether these are the early manifestations of full recovery. An income of regulatory changes over the past year such as the triggering of entry into force of the Ballast Water Management Convention and the Panama's accession to ratification of the Hong Kong Convention on ship recycling, are all expected to have a significant impact on the maritime industry as well as the shipbuilding and shipping industries and of course, classification societies.

The decision at the IMO's Marine Environment Protection Committee (MEPC70) to further lower the cap on SOx emissions will be another big turning point for the industry.

In light of the current situation, this has placed our organization under more financial pressure. However, our priority remains to offer the best technical services to each of our clients under our mission of ensuring the safety of life and property at sea and protecting the marine environment. Taking these financial circumstances and the latest regulatory trends into consideration, we intend to work even harder in order to further develop our core classification services and make valued contributions to the industry.

Following my appointment as Chairman and President of ClassNK last in March 2016, I reassessed our corporate governance structure and made some organizational changes in order to better secure the Society and ensure the continuance and development of our services under these more challenging market conditions.

For our core surveying and auditing services, a more efficient service network has been put in place and new expertise hired to ensure the quality of our services and best service our customers' needs.

Furthermore we have also reformed our research institute and have are continuing with activities related to research in ship classification that involve both research development and members of the maritime industry.

We also continue to make available our information services such as publishing rule amendments or abolitions and guidelines based on the latest R&D results, damage investigations, industry demands and revisions to international regulation made at IMO or IACS, in addition to our comprehensive range of software services.

We have also made big commitments in the fields of Big Data and the Internet of Things, where we are working on providing the necessary platforms and mechanisms for data exchange in addition to ensuring cybersecurity so that the maritime industry can reap the biggest rewards from this exciting new opportunity. Last year our wholly owned subsidiary Ship Data Center, an information hub for ship data, began operations. Our machinery maintenance management software suite ClassNK CMAXS was also awarded for its contributions to Big Data when it was awarded the Big Data Award at the Lloyd's List Award last year. The fully IMO GBS compliant ClassNK Archive Center began operations in 2016 and ClassNK e-Certificate, the world's first comprehensive system to provide ship class certificates and statutory certificates issued on behalf of flag states in electronic format began operational trials.

As the demand for third-party certification services has also grown, ClassNK is also working to expand its certification services for quality, environmental and occupational health and safety systems as well as for maritime education and training, greenhouse gas emissions and renewable energy generation technologies. The Society has been particularly proactive in renewable energy, issuing certification for various onshore large wind turbines in 2016.

The Society will earnestly continue to deliver the very best technical services to its clients and continue to maintain and strengthen relations of trust with the industry. We look forward to receiving your valued support for our activities in 2017.

ClassNK Annual Report

# 2016 at a Glance



At the end of December 2016, the ClassNK register reached a total of 245,808,903 gross tons.

The size of ClassNK's register has grown every year since 1988, reaching 100 million gross tons registered in 1997 and a record breaking 200 million gross tons registered in mid-2012. Topping the 200 million mark was an important milestone in ClassNK's history, and marked the first time a classification society had achieved such a figure.

# 17.2 Million GT

# ClassNK registers more than 17.2 million GT

Over the course of 2016, 654 vessels totaling 17,215,564 gross tons were newly added to the register.

# **45** Projects

# **ClassNK completes 45 Joint Research Projects**

Since establishing its Joint R&D for Industry Program in 2009, ClassNK carries out a wide variety of joint R&D with industry partners each year. In 2016, ClassNK and its research partners completed 45 joint research projects as part of this program.

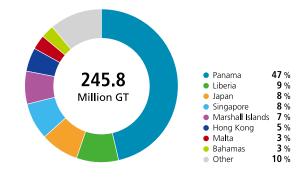
# **9** Guidelines

# **Publication of 9 New Guidelines**

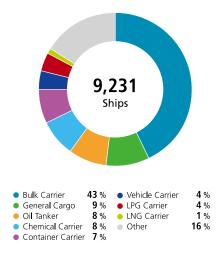
In 2016 ClassNK published the following guidelines. These guidelines are available to download via the Society's homepage after logging into "My Page".

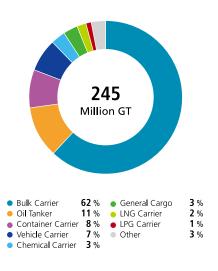
- Environmental Guideline V.3.1
- Guidelines for Gas Fuelled Ships V.4
- Guideline for the Mandatory Code on Noise Levels on Board Ships V.2
- Guidelines for Liquefied Gas Carrier Hull Structures Independent Spherical Tanks of Type B
- Guidelines on Laser-Arc Hybrid Welding V.3
- Guidelines for Floating Offshore Facilities for LNG/LPG Production, Storage, Offloading and Regasification V.4
- Guidelines for Racking Strength Assessment of Vehicles Carriers – Guidelines for Evaluation of Yielding Strength
- Guidelines on the Installation of Ballast Water Treatment Systems
- Guidelines for Ship Recycling Facilities

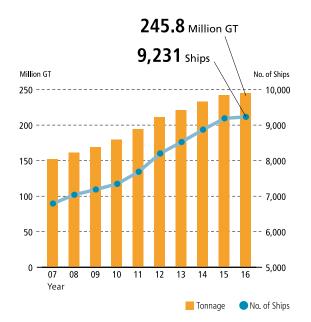
Breakdown of ClassNK Fleet by Flag



# Breakdown of ClassNK Fleet by Ship Type

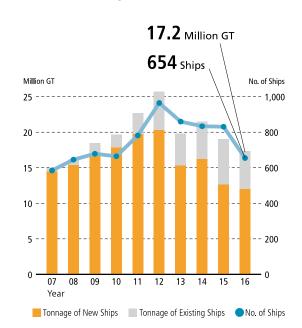






Total ClassNK Fleet





Service Network

Action



Message

# 2016 at a Glance

# 6 Mar.

# Appointment of new executive team

Following the ClassNK Council and the Board of Directors meeting held on 7 Mar. Koichi Fujiwara was appointed to Representative Director/Chairman and President and other executive directors were also appointed.



# **Organization reforms**

In order to streamline the decision-making process and criteria as well as vitalizing the Society, organization reforms such as the establishment of divisions were carried out including the reorganization of related departments.

# Mar.

# **ClassNK gains USCG authorization under ACP**

The ACP was developed as an alternative method for US-flagged vessels to fulfill the regulatory requirements for construction and operation. In accordance with USCG requirements, US-flagged vessels are required to undergo onboard inspections by the USCG before a Certificate of Inspection (COI) can be issued. Under the ACP however, the USCG can issue a COI to a ClassNK-registered, US-flagged vessel based on reports from ClassNK without the need for duplicate inspections. This eases the financial and regulatory burden on shipowners whilst maintaining existing levels of safety.

# Apr.

# ShipDC operation commences operations

The wholly owned subsidiary set up by ClassNK, Ship Data Center Co., Ltd. (ShipDC), officially commenced operations of its data center as the platform for maritime Big Data. After successful data transfer trials from ship to shore, ShipDC began operations. Voyage data from vessels of multiple shipping companies have been continuously gathered and the data has already been practically applied for voyage data monitoring by cargo owners and hull structure stress monitoring.

# ShipDC

Organization

→P.9

# 1 Jul.

# NKAC marked industry's first system complying with IMO GBS

IMO GBS requires a Ship Construction File (SCF) to be kept onboard during operation for applicable ships. As the SCF includes the documents recognized as being highly sensitive intellectual property, the requirement permits that this information can be kept onshore as well as on board is permitted.

ClassNK Archives Center (NKAC) is the industry's first system complying with IMO GBS requirements and Industry Standards developed by cross-industry groups. NKAC offers safe and secure storage of SCF documents.



# 27 Jul.

# Breakthrough finding for ultra-large container ships

ClassNK carried out a joint R&D project in collaboration with Japan Welding Engineering Society relating to brittle crack arrest design to enhance the structural reliability of large container vessels. Verification tests were carried out using ultralarge-scale test specimens simulating the actual construction of the hatch side coaming and upper deck of ultra-large container ships as part of the joint R&D project. The results revealed for the first time that brittle crack arrest steel plates with a thickness of 100mm must have a brittle crack arrest toughness value (Kca) of 8,000 N/mm3/2 or more at -10°C.

# 7 Oct.

# ClassNK begins trials for electronic certificate system

"ClassNK e-Certificate" is the world's first comprehensive system to provide ships' class certificates and statutory certificates issued on behalf of flag states in electronic format. In cooperation with shipping companies, under the authorization and in mutual cooperation with the Liberian Flag Administration (LISCR), ClassNK has been testing system functions such as the offshore transmission and receiving of data and website access for the verification of electronic certificates.

# 20 Oct.

# ClassNK CMAXS won The Lloyd's List Intelligence Big Data Award at Lloyd's List Asia Awards 2016

"ClassNK CMAXS" suite is comprised of functions to assist in machinery/equipment maintenance, and to realize the preventive maintenance by analyzing Big Data collected from sensors in the engine room and detect changes in the condition of machinery more accurately. The award was given in recognition of effectiveness and popularity of the system.



# 22 Nov.

# ClassNK wins Environmental Protection Award at IBJ Awards 2016 for its ship recycling activities

ClassNK has worked for ship recycling regulations including its provision of widely used software for development and maintenance of Inventory of Hazardous Materials "PrimeShip-GREEN/SRM", and issuance of statements of compliance (SOC) in line with Hong Kong Convention for ship recycling facilities in China, India, and Japan. These activities lead to ClassNK picking up the award.



ClassNK Annual Report

# **Organization Profile**



Chairman and President, Representative Director Koichi Fujiwara



Senior Executive Vice President, Executive Director Tetsuya Kinoshita







Executive Vice President, Executive Director Toshiyuki Shigemi



Executive Auditor

Tetsushi Agata

# **Reorganization of the Board of Directors**

In March 2016 and March 2017 the senior management changes were made at the Board of Directors and Administrative Council Meeting.

(Executive team as of March 2017)

Chairman and President, Representative Director Koichi Fujiwara

Senior Executive Vice President, Executive Director Tetsuya Kinoshita

Executive Vice President, Executive Director Junichiro Iida

Executive Vice President, Executive Director Toshiyuki Shigemi

**Tetsushi Agata** was appointed to Executive Auditor of the Society.

# **Division Structure**

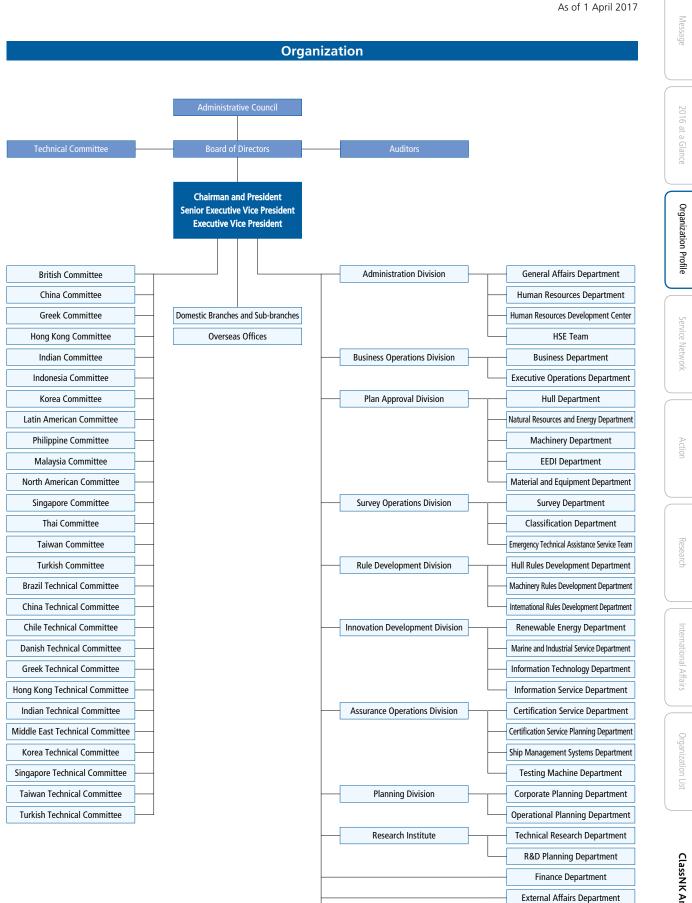
Based on each business activity, ClassNK allocated its departments to new divisions in order to streamline the decision-making process and clarify standards for making judgements.

# Reorganization of Research and Development Structure

ClassNK merged its Practical R&D Promotion Department with its Research Institute in order to further implement its research and development activities. The newly formed Research Institute will be at the center of the Society's research and development projects relating to ship classification as well as part of its obligations as a member of the maritime industry.

# **Corporate Governance**

ClassNK established a Corporate Governance Team in addition to appointing an Executive Auditor and strengthening its auditing structure as part of its obligations to corporate governance activities as a third-party organization.



Audit Department Corporate Governance Team

# Worldwide Service Network



# New offices opened in 2016

an.	Novorossiysk, Russia	Jun.	Nantes, France
an.	Charleston, USA		Tehran, Iran
/lar.	Bahrain	50111	

# **Plan Approval Centers**

1

⊙ …Offices with Plan Approval Center

• ···New Exclusive Survey Offices

•···Overseas Offices

···Offices in Japan

Japan ClassNK Head Office, Tokyo,
Administration Center Plan Approval Division
(Hull Department, Natural Resources and Energy
Department, Machinery Department, Material
and Equipment Department EEDI Department)
Korea Plan Approval Center, Busan
China Plan Approval Center, Shanghai
Singapore \cdots Plan Approval Center, Singapore
Turkey Plan Approval Center, Istanbul
India Plan Approval Center, Mumbai



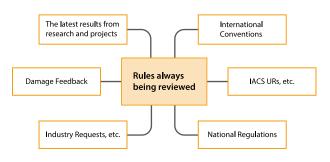
# ClassNK in Action

ClassNK is continually expanding its service network, with 133 exclusive survey offices located in major port cities and maritime hubs across the world. The ClassNK register saw the addition of 653 vessels totaling 17,215,564 gross tons during the period of 2016.

Going beyond traditional classification services, ClassNK is proactively responding to the needs of the industry through a range of technical services, certification services, renewable energy certification, and training.

# Establishment and Amendment of Technical Rules

ClassNK is constantly revising its Rules and Guidance in order to reflect the latest results from relevant research and development projects, feedback from damage investigations, correspond to requests from industry as well as changes made to relevant international conventions, International Association of Classification Societies (IACS) Unified Requirements (URs), national regulations, etc. A total of 88 amendments were approved during 2016. This report will introduce some of the major amendments.



# Establishment and Amendments related to Gas Fueled Ships

Responding the expectation to gas fueled ships as the measures to comply with regulations for ships' emission such as GHG, NOx, SOx, and Particulate Matter, the International Code of Safety for Ships using Gases or other Low-flashpoint Fuels (IGF Code) was adopted during sessions of MSC95 and entered into force. ClassNK established Part GF of the Rules and Guidance and amended the relative rules and guidance in accordance with the IGF code. The Part GF stipulates requirements for fuel containment system, material and general pipe design, bunkering, fuel supply system, fire safety, ventilation, electrical installations, and so on, of ships using gases or other low-flashpoint fuels. Furthermore, requirements for approving equipment and fittings of ships using low-flashpoint fuels are provided as the annex to Part GF of the Guidance.

# Amendments related to Polar Code

Diminishing ice in Arctic and Antarctic areas due to global warming has drawn attention to voyaging waters surrounding the two poles. Aiming the safety and the protection of the environments around the two poles, the International Code for Ships Operating in Polar Waters (Polar Code) and related amendments have been adopted during the sessions of both MSC94 and MEPC68. ClassNK amended its rules and guidance to stipulate requirements for ship structure, stability, water tightness, machinery, fire safety, communications, structure and installation for environmental protection, and The Polar Water Operational Manual provided for the ships.

A selection of newbuildings that registered with ClassNK in 2016



43,006gt BULK CARRIER built by TSUNEISHI SHIPBUILDING CO., LTD. for CITHAERON MARITIME S.A.



11,918gt OIL/CHEMICAL CARRIER built by SHITANOE SHIPBUILDING CO., LTD. for Lemax Limited



49,718gt CHIP CARRIER built by SANOYAS SHIPBUILDING CORPORATION MIZUSHIMA SHIPYARD for CARIBSTAR SHIPPING, S.A.

# Amendments related to the IGC Code revision

Amendments to the International Code for the Construction and Equipment of Ships Carrying Liquefied Gases in Bulk (IGC Code) was adopted during the sessions of MSC93 in 2014 as the total revision since its adoption in 1983.

In line with the amended IGC Code, ClassNK amended Part N of its Rules and Guidance. The major amendments were:

# Hull-related

The determination of minimum distance of cargo tan for the ship's shell plating in consideration of the influence at the casualty,

Design load requirements,

Addition of approval criteria for new containment system developed in the future

Outfitting and fire safety related

Installation of water-spray system on the rescue boat etc. facing with cargo area, and requirements for the installation of pressure relief valve

Insulation to cargo pipes and atmosphere testing Instrument to the hold space.

Major amendments in addition to the above are as follows:

- Torsional Strength of Container Carriers
- Welding Procedure Qualification Tests
- Rudders, Shoe Pieces and Rudder Horns
- Portable Atmosphere Testing Instruments for Enclosed Spaces, etc.
- Air Quality Control System in Closed Vehicle Spaces and Closed Ro-ro Spaces
- Secondary Means of Venting Arrangements for Tankers
- High-strength Materials used for Intermediate Shafts
- Approval of Diesel Engines
- Testing Environment for Chemical Composition Analysis and Testing Machines for Mechanical Testing

More specific details about all of the amendments made during 2016 are available on the "Rule Amendments for Technical Rules" page of the ClassNK website for ClassNK "MyPage" account holders. Please refer to the ClassNK website for more information on how to register for a "MyPage" account.



63,538gt OIL CARRIER built by NAMURA SHIPBUILDING CO., LTD. IMARI WORKS for DIAMOND TANKER PTE LTD



76,387gt VEHICLES CARRIER built by JAPAN MARINE UNITED CORPORATION ARIAKE SHIPYARD for JMU5044 SHIPPING S.A.



36,336gt BULK CARRIER built by CHINA CHANGJIANG NATIONAL SHIPPING GROUP CORPORATION JINLING SHIPYARD for FALCON TRIUMPH SHIPPING LTD.

# **Class Surveys and Statutory Surveys**

# **Class Surveys**

Over the course of the year, ClassNK surveyors carried out a total of 14,981 classification surveys around the world. Of these, 654 were initial surveys, and 15,635 were class maintenance surveys.

# **Statutory Surveys**

As of the end of 2016, ClassNK is authorized to carry out surveys and issue certificates in accordance with international conventions or domestic laws by more than 100 flag administrations around the world. In 2016, ClassNK carried out inspections and issued more than 38,000 statutory certificates based on these authorizations as follows:

- International Tonnage certificates: 981
- International Load Line certificates: 2,761
- SOLAS related certificates: 18,893
- MARPOL related certificates: 11,618
- Anti-fouling system certificates: 1,708
- International Ballast Water Management certificates: 32

# **ISM/ISPS Audits and MLC Inspections**

Over the course of the year, ClassNK newly registered 54 companies and 787 ships in accordance with ISM requirements, bringing the total number of companies and vessels registered with ClassNK to 751 companies and 5,848 ships respectively. As of the end of 2016, ClassNK is authorized to conduct ISM audits on behalf of more than 80 Administrations. ClassNK registered 734 ships to ISPS Code requirements during the year, bringing the total number of ships registered with ClassNK to 5,184. ClassNK currently conducts ISPS audits on behalf of more than 60 Administrations. ClassNK registered 859 ships to MLC requirements during the year, bringing the total number of ships registered with ClassNK to 5,135. ClassNK currently conducts MLC inspections on behalf of more than 60 Administrations.

# New services for incoming regulations

Over the past few years, the IMO has adopted a number of new conventions to address environmental issues facing the maritime industry, including the Ballast Water Management Convention and the Ship Recycling Convention. ClassNK offers a wide variety of certification services to support owners' efforts to achieve compliance with new regulations. In 2016, ClassNK issued numerous certificates or statements of compliance in accordance with new Conventions, including the following:

- Ballast Water Management Systems: 442
- Ship Recycling Facility Plans: 3
- Inventory of Hazardous Materials: 232



36,421gt BULK CARRIER built by CHENGXI SHIPYARD CO., LTD. for FLORENTIA SHIPPING INC.



11,413gt RO-RO CARGO/VEHICLES built by NAIKAI ZOSEN CORPORATION INNOSHIMA SHIPYARD for KAWASAKI KINKAI KISEN, LTD.



47,995gt LPG (LOW TEMP.) built by MITSUBISHI HEAVY INDUSTRIES SHIPBUILDING CO., LTD. for GREEN SPANKER SHIPPING / KYOWA KISEN CO., LTD.

# Approval of manufacturers and service suppliers

In addition to classification and convention related surveys, ClassNK also carries out audits and certifications for companies who provide testing and measurement services related class and equipment maintenance surveys.

As part of these activities, ClassNK certified the following number of firms in 2016:

- Thickness measurements on ships: 21 (239)
- In-water survey of ships: 41 (263)
- Radio inspection services: 26 (368)
- Voyage Data Recorders (VDR): 21 (280)
- Maintenance of firefighting systems and equipment: 45 (292)
- Maintenance of life saving equipment and appliances: 23 (139)
- Tightness testing of hatches with ultrasonic equipment: 1 (16)
- Testing of coating systems: 0 (9)
- Services of lifeboats, launching appliances and on-load release gear: 47 (201)
- Sound pressure level measurements of general alarm and public address systems: 1 (1)
- Measurements of noise level: 1 (1)
- % ( ) Indicates total number of certifications at year end.

# Port State Control (PSC)

June 2014

As with previous years, the Society continues to work with the managers and owners of detained vessels to help improve ship conditions and increase safety awareness. ClassNK published its Annual Report on Port State Control 2016, a compilation and analysis of PSC related statistics for the previous year, and distributed it to ship owners, ship managers and other stakeholders. ClassNK also released the ARRIVAL CHECKLIST for PSC, the preparatory checklist mobile app for PSC inspections.

In addition, senior ClassNK staff visited key maritime authorities around the world, including Australian Maritime Safety Authority (AMSA), Maritime New Zealand, Ningbo and Zhoushan Maritime Safety Administrations in China, Hong Kong Marine Department, and Maritime and Port Authority of Singapore (MPA) during the course of the year. ClassNK also sent representatives to bilateral China-Japan and Korea-Japan meetings to discuss inspection related matters and present on ClassNK efforts being taken to reduce the detention ratio of ClassNK classed ships.

Class



PORT STATE CONTROL ANNUAL REPORT 2016



127,242gt LNG CARRIER built by KAWASAKI HEAVY INDUSTRIES, LTD. SHIP & OFFSHORE STRUCTURE COMPANY SAKAIDE SHIPYARD for LNG FUKUROKUJU SHIPPING CORPORATION



23,306gt BULK CARRIER built by SHIMANAMI SHIPYARD CO., LTD. for LEFKADA SHIPPING AND TRADING CORPORATION



321gt MULTI WORK BOAT built by JAPAN MARINE UNITED CORPORATION YOKOHAMA SHIPYARD, ISOGO WORKS for REPUBLIC OF THE PHILIPPINES

# **Technical Services**

# Condition Assessment Program (CAP)

During 2016, ClassNK issued Statements of Compliance to 28 vessels under its Condition Assessment Program (CAP). As of the end of 2016, the total number of Statements of Compliance issued by the Society for CAP stood at 423.

# **Emergency Technical Assistance Service (ETAS)**

ClassNK's Emergency Technical Assistance Service (ETAS) is on call 24/7 to support the owners and operators of ships registered for this service in ensuring the safety of their vessels and minimizing the environmental impact if disaster should strike. In 2016, this team was called into action for five incidents related to maritime casualties to provide technical support. In 2016, 23 vessels newly registered for the ETAS service, bringing the total number of vessels registered for the service to 1,331.

# **Certification Services**

ClassNK provides a broad range of certification services for quality, environmental, occupational health & safety and energy management systems in addition to verification for greenhouse gas (GHG) emissions inventories.

# Quality Management Systems - ISO 9001

In 2016, ClassNK certified a total of 4 organizations in line with ISO 14001, bringing the total number of organizations registered with the Society to 139.

# Environmental Management Systems - ISO 14001

In 2016, ClassNK certified a total of 4 organizations in line with ISO 14001, bringing the total number of organizations registered with the Society to 139.

# Occupational Health & Safety Management Systems – OHSAS 18001

In 2016, ClassNK certified a total of 3 organizations in line with OHSAS 18001, bringing the total number of organizations registered with the Society to 36.

# Energy Management Systems - ISO 50001

In 2016, ClassNK certified a total of 1 organization in line with ISO 50001, bringing the total number of organizations registered with the Society to 6.

# **Other Certification Services**

ClassNK also provides certification services for the following fields:

- Maritime Education and Training
- Seafarer Recruitment and Placement Services
- Clean Shipping Index
- HSE (Health, Safety & Environment systems)
- Road Traffic Safety Management Systems (ISO 39001)
- Verification of Greenhouse Gas Assertions



107,512gt BULK CARRIER built by IMABARI SHIPBUILDING CO., LTD., SAIJO SHIPYARD for EMMA LINE S.A.



31,883gt BULK CARRIER built by MITSUI ENGINEERING & SHIPBUILDING CO., LTD. CHIBA SHIPYARD for CONFIDENCE SHIPPING INC.



11,933 GRT OIL/CHEMICAL CARRIER built by FUKUOKA SHIPBUILDING CO. LTD. for INVENTOR CHEMICAL TANKERS AS.

# Services for Renewable Energy Technologies

# **Certification for Wind Energy Technologies**

ClassNK provides certification and classification for wind power generation systems such as large and small wind turbines, floating offshore wind turbines and their supporting structures. In 2016, ClassNK provided one prototype certification for a large wind turbine and type certification for a small wind turbine bringing the total number of wind turbines certified by the Society to 14. In regard to certifications for windfarms by large wind turbines (certification required to obtain license and approval as specified in Electricity Business Act of Japan), ClassNK issued statements of conformity for 11 onshore wind power plants in 2016.

# **Certification for Marine Renewable Energy Technologies**

ClassNK provides a variety of certification services for marine renewable energy technologies that utilize wave, tidal, ocean current and ocean thermal energy.

# **Marine Warranty Surveys**

A Marine Warranty Survey (MWS) is the third party surveillance of marine operations which is often requested by insurance underwriters in order to ensure that offshore marine operations such as the installation and transportation of wind turbines and offshore sea structures, and the laying of cables etc. are being carried out safely and reliably.

Whilst ClassNK was approved as an MWS performing body by two reinsurance companies in Europe, ClassNK performed MWS for the transportation and installation of a floating foundation for a wind turbine in 2016.



66,082gt OIL CARRIER built by JAPAN MARINE UNITED CORPORATION, KURE SHIPYARD for JX OCEAN CO., LTD.



7,488gt OIL/CHEMICAL CARRIER built by USUKI SHIPYARD CO., LTD. for NYK STOLT SHIPHOLDING INC.

# **ClassNK in Action**

# **Educational and Training Services**

# **ClassNK Academy**

ClassNK Academy was established in 2009 to provide the necessary basic knowledge to those involved in the shipbuilding, maintenance and transport industries. ClassNK Academy has been held actively since then and more than 3,000 participants around the world took part in courses in 2016. Courses offered during 2016 included:

# **Courses Related to Newbuildings**

- Classification Societies and Statutory Issues Course
- New Shipbuilding Course (Hull)
- New Shipbuilding Course (Machinery & Electrical Installations)
- Material and Welding Course

# **Courses Related to Existing Ships**

- Damage (Hull) Course
- Damage (Machinery and Electrical Installations) Course
- Safety Equipment Course
- Port State Control (PSC) Course

# Courses Related to Ship Management

- Incident Investigation & Analysis Course
- Risk Management Course
- ISM Internal Audits Course

# **ClassNK Technical Seminars**

ClassNK holds technical seminars around the world to provide maritime experts with a wide-range of information about recent technology and technical findings in addition to the latest trends for Class rules. The technical seminars have a high degree of usability for the global maritime industry.

The following are just some of the presentations held by ClassNK at Technical Seminars in 2016:

# ClassNK Technical Seminars (July)

- Design and construction for practical application of duplex stainless steel to a chemical tanker
- Advancement of curved shell plates working process using laser scanner
- Highly ductile steel (HDS) application on hull structures to mitigate damages at collusion
- Development of carbon fiber reinforced plastic (CFRP) propeller
- Measures for container carriers upsizing crack arrest steel plate and structural brittle crack arrest design
- ClassNK's activities on large container carriers structural strength
- Latest trends on international conventions

# ClassNK Technical Seminars (November)

- Amendments to Rules and Guidance
  - Outline of establishment, revision and abolition of rules
  - Amendments to Class Rules and Guidance for the Survey and Construction of Steel Ships
    - Hull and Materials
    - Engine and Electrical Installations
    - Equipment
- Latest trends on international conventions
- Supporting the safe operation and reducing lifecycle costs through ship preventative maintenance system "ClassNK CMAXS"
- Certification for marine energy generation systems and ClassNK's activities



13,110gt GENERAL CARGO built by HONDA HEAVY INDUSTRIES CO.,LTD. for FRANBO LOGIC S.A.



12,148gt OIL/CHEMICAL CARRIER built by KITANIHON SHIPBUILDING CO., LTD. for TIGER SHIP NO. 12 LIMITED

# **Overseas Technical Seminars**

ClassNK holds regular technical seminars around the world to provide in-depth information on incoming regulations, and introduce the latest technologies and technical findings to its clients and maritime stakeholders. The seminars aim to deliver practical information on a wide range of topics in line with the needs of each country.

The following are just some of the presentations that were carried out in 2016:

- Recent Topics at IMO and IACS
- Latest PSC Trends and ClassNK Activity
- Enforcement for the Ballast Water Management Convention

# **PrimeManagement Seminars**

ClassNK has been providing its integrated PrimeManagement System for management system certifications (ISO etc.), training course certification and certification for ISM Code among others since 2011. Over the course of 2016, PrimeManagement seminars were held in the Philippines.

The following are just some of the presentations that were carried out:

- Monitoring of Maritime Education and Training Institutions in the Philippines by The Maritime Industry Authority (MARINA) of the Philippines
- New Training Requirements and ClassNK Maritime Education and Training Audit Project KAIBIGAN;
- Recent Trends of Port State Control Inspections; Implementation and Update of MLC, 2006 (Including PSC Deficiencies on MLC Matters);
- Instruction for Transition Audit to ISO 9001

# Training upon requests of external organizations

In 2016, ClassNK conducted the following training upon the request of external organizations.

- "Case Studies of Ship Damage and Lessons Learned" at Innoshima Technical Center
- Part of "SOLAS / MARPOL / Ballast Water Management conventions and newbuilding surveys" for government officials gathered to JICA group training course for "Ship Safety" held by the Shipbuilding Research Centre of Japan
- "The activities of classification societies, and the management and inspection of welding" at the Eastern Japan Training Center for Shipbuilding Skills
- Providing internal ISM auditor training to a Vanuatu maritime procedures agent upon the request of the Maritime Bureau of Vanuatu
- "Security surveys by classification societies" upon the request of Ministry of Land, Infrastructure, Transport and Tourism as part of its ISPS Code training
- "Outline of HCSR Rules" upon the request of the Cooperative Association of Japan Shipbuilders as part of its training for ship designers engaging in basic design
- "Outline of ClassNK's activities and its certification services for Maritime Labour Convention" upon the request of the Ministry of Health, Labor and Welfare, Yokohama Quarantine Station as part of its training ship hygiene inspections
- "Necessary knowledge and skills to check plans and drawings for ships' construction" upon the request of the Japan Coast Guard

# Internships

In response to requests from universities ClassNK offered 29 internships to students.

# **Internal Auditor and Surveyor Training**

ClassNK conducts regular training in order to ensure that its surveyors and auditors can provide services to meet the diversifying needs of its customers. ClassNK conducted the following training for surveyors and auditors in 2016.

- Surveyor Training
- Marine Management Systems Auditor Training
- Maritime Labor Inspector Training
- ISO Auditor Training

Message

Organization Profile

International Affairs

Organization List

# ClassNK in Research

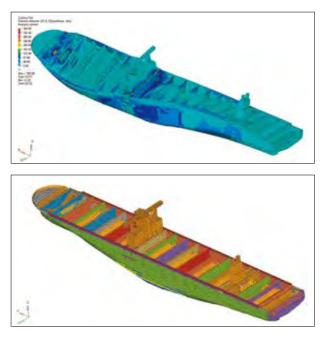
In order to fulfill its mission of protecting life, property at sea and the maritime environment, and contribute to the maritime industry, ClassNK carries out R&D related to classification as well as activities based on our role as a member of the maritime community.

# Research and Development related to Classification

ClassNK has carried out R&D related to the classification societies with the aim of improving rules and guidelines and expanding technical services. The outlines of the main R&D carried out in 2016 are as follows:

# Development of Rules for Structural Strength of Large Container Ships

Following the development of the rules on the hull girder ultimate strength of large container ships considering the effects of the lateral loads and the whipping response (a type of vibratory responses caused by wave impact load) in 2015, research on hull girder torsional strength were carried out in 2016 and the relevant rules were amended. The new amendments have made it possible to evaluate the correlation of hull girder vertical bending, horizontal bending and torsional bending more exactly on large container ships with various structural arrangements.

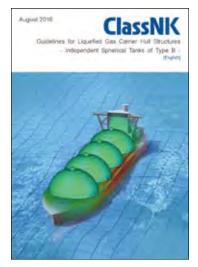


Full ship model of container carrier

# Guidelines for Liquefied Gas Carriers Hull Structures – Independent Spherical Tanks of Type B

"Guidelines for Liquefied Gas Carriers Hull Structures – Independent Spherical Tanks of Type B" were developed based on the knowledge gained through the researches for the development of rules and guidelines related to the structural strength.

The guidelines consist of "Guidelines for Direct Strength Analysis" and "Guidelines for Fatigue Strength Assessment", which are useful to make adequate hull structural strength assessment of liquefied gas carriers with independent spherical tanks of type B.



GUIDELINES FOR LIQUEFIED GAS CARRIERS HULL STRUCTURES – INDEPENDENT SPHERICAL TANKS OF TYPE B

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# Organization Profile

GUIDELINES FOR RACKING STRENGTH ASSESSMENT OF

VEHICLES CARRIERS (GUIDE-

LINES FOR EVALUATION OF

YIELDING STRENGTH)

# ClassNK Annual Report

# **Guidelines for Racking Strength Assessment** of Vehicles Carriers (Guidelines for Evaluation of Yielding Strength)

Vehicles carriers are designed with minimum numbers of transverse and partial bulkheads in order to efficiently load/unload cargo vehicles and to maximize the cargo loading capacity. Due to such a structural feature, structural strength assessment against racking deformations is one of the most important issues for vehicles carriers.

Recently, new designed vehicles carriers, e.g. post panamax type and bulkheadless type, which have different structural designs from conventional vehicles carriers have appeared.

Considering such a situation, researches were carried out aiming to develop unified evaluation procedures on racking strength for vehicles carriers with various structural design types, and the guidelines for racking strength assessment of vehicles carriers (for evaluation of yielding strength) were developed and published.



# Sponsorship and Support for R&D Institutes and Organizations

ClassNK provides financial and technical support for academic institutes and organizations conducting R&D in addition to collaborating with such organizations in various R&D projects.

University	Sponsored course	
Graduate School of Frontier Sciences The University of Tokyo	Realization of Integrated Ocean Development and Utilization systems	
Graduate School of Engineering The University of Tokyo	Next Generation of Offshore Wind Turbine System	
University	Joint-established department	
Faculty of Engineering The University of Kyushu	Department of Ocean Energy Resources	

# **ClassNK in Research**

# Joint R&D for Industry

ClassNK contributes to the development of the maritime industry by providing technical and financial support to innovative R&D based on proposals from maritime stakeholders. At the end of 2016, 302 projects had been completed as part of ClassNK's joint R&D for Industry Program". In 2016 alone, 47 projects in various fields were completed, some of which are introduced below.

Promotion of utilization of advanced information technology (Big Data, IoT, AI, etc.)

Countermeasures to new regulations

Rule infrastructure development

Cooperation with maritime clusters and Development support for domestic technology

# Promotion of utilization of advanced information technology (Big Data, IoT, AI, etc.)

# Study on compatibility between ClassNK Archive Center and industry standard

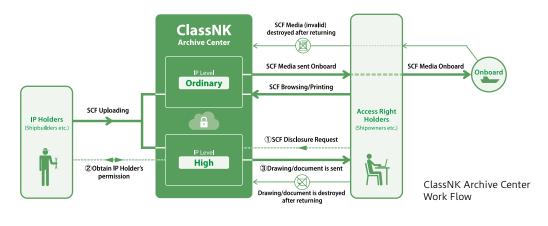
Participant
 IBM Japan

Objectives

Following the finalization of the industry standard for GBS-SCF coming into force, this project aimed to identify the high priority items from differences between the ClassNK Archive Center system and industry standards, and attempted to conform to industry standard specifications.

### Outcome

The world-first onshore archive center conforming to GBS-SCF has been operated since 1 July 2016. It obtained certification of information security management system (ISMS, ISO / IEC 27001: 2013) in line with the industry standards.



# Research on collaboration between CMAXS PMS (maintenance / spare parts management system) and CMAXS LC-A (condition monitoring / automatic diagnosis system)

Participants
 IMC Co., Ltd.
 Diesel United, Ltd.
 ClassNK Consulting Service Co., Ltd.

### Objectives

For the purpose of improving the reliability of the maintenance work on the ship, this project aimed to create a database of maintenance items recommended by the manufacturer. In addition, by bridging CMAXS PMS and CMAXS LC-A, realization for planning of the maintenance work plan based on the state of the engine is aimed.

### Outcome

As initially planned, the development of functions related to the collaboration between CMAXS PMS and CMAXS LC-A had been completed, and reliability of maintenance work had been improved by availability of planning maintenance work based on the maintenance work recommendation period indicated by the LC-A participation maker.

# -----

# National project on utilization of IoT for maritime industry

Japan's Ministry of Land, Infrastructure, Transport and Tourism is encouraging productivity revolution in the marine industry, called i-Shipping. As part of its actions, it has defined seven projects for the research and development of IoT-based technologies to help improve marine safety, to be subsidized under the Support Program for Research and Development of Advanced Safety Ship Technology. ClassNK participates as a joint researcher in all seven projects and provides appropriate support from the standpoint of a third party ship classification society.

- Operation support with shaking and steering simulators
- A Study on the Determination of Ship Collision Risk and Autonomous Shipping
- Development of a system for the automated observation and transmission of marine weather data
- Improvement in analytical accuracy with the automatic correction of the ship characteristics model and application to safe operations
- Research and development of a technology supporting safety in LNG transport with the use of communication between ships and land

- Safety design through hull monitoring
- Research and development concerning hull structure health monitoring for large container ships
- Preventive maintenance of marine equipment and systems
- Development of a method of preventing accidents at ship engine plants with the use of Big Data for improving safety and economic efficiency
- Research and development for the introduction of IoT to deck machinery on cargo carriers and bulk carriers

# Countermeasures to new regulations

# Research and development on the development of domestic marine SOx scrubber and installation of actual ships

# Participants

Kawasaki Kisen Kaisha, Ltd. Mitsubishi Heavy Industries, Ltd. Mitsubishi Kakoki Kaisha, Ltd. Japan Marine United Corporation JMU5044 SHIPPING S.A.

### Objectives

Toward the practical application of domestic marine scrubbers, this project aimed to develop scrubber and on-board ship installations as well as establishment of certification procedures through operational tests on actual ships and acquisition of knowledge about the scrubber driving procedure in actual operation.

# Outcome

The first domestic hybrid SOx scrubber in Japan has been developed and installed on 7500 car carriers (Panama registered). Confirmed that it had performance to satisfy exhaust emission standards and emission standards of washing water specified in the EGCS guidelines at sea trial operation and actual navigation. A scheme B certification procedure for the Panama flag was also confirmed.

# Rule infrastructure development

# Research and development on actual stress of large crankshaft and prediction of bending-torsional fatigue strength

# Participants

Kobe Steel, Ltd. Mitsui Engineering & Shipbuilding Co., Ltd. Kawasaki Heavy Industries, Ltd. Mitsubishi Heavy Industries Marine Machinery & Engine Co., Ltd. DAIHATSU DIESEL MFG. CO., LTD. YANMAR CO., LTD. Niigata Power Systems Co., Ltd. Hiroshima University Hitachi Zosen Corporation

# Objectives

The design fatigue strength prescribed by the current international classification rule (IACS UR M53) does not take into consideration the effect of material cleanliness (nonmetallic inclusions). For the prevention of breakage of the crankshaft and pursuit of possibility for further limit design, this project aimed to establish actual stress prediction technology by MBS (abbreviation of Multi Body Simulation) which greatly affects the fatigue strength evaluation accuracy of the crankshaft and the multi-axial fatigue strength evaluation technology including the influence of nonmetallic inclusions.

# Outcome

Based on the results of this research, we proposed "Guidance on Utilization of High Fatigue Strength Considering Nonmetallic Inclusive Dimensions" to WG in CIMAC (The International Council on Combusion Engines) which considers updating IACS rule. As a result, a subgroup that examines for rule making has been created.

# A Study on the Method of Determining the Lowest Main Machine Output of a Ship Sailing under heavy weather

Participants
 Hiroshima University
 Osaka University
 Hokkaido University

### Objectives

With the EEDI regulation, it is required to ensure the minimum output of a shipping agency to maintain marine vessel maneuvering performance under heavy weather while satisfying the fuel efficiency regulation value. This project aimed to develop a method to rationally determine the lowest main engine output of vessels sailing under heavy weather, which is necessary for verifying the technical validity of the evaluation method.

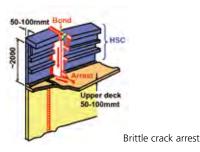
### Outcome

A method to rationally determine the lowest main engine output of a vessel under heavy whether condition has been developed. This method contributes to the realization of rational EEDI regulation and contributes to the development of maritime industry through optimization of ship design and design and construction of competitive vessels.

# Research and development on required arrest toughness of extremely thick steel plate for ultra large container carrier

### Participants

The Japan Welding Engineering Society



### Objectives

There is no specific provision for the required Kca value of the extremely thick arrest steel plate exceeding the plate thickness of 80 mm, and it is based on the judgment of each classification society. In this study, a demonstration test (large structural model arrest test) using specimens simulating hatch side coaming and strength deck structure of a large container carrier were conducted, and we aimed to clarify the required Kca value of extremely thick arrest steel plate with a thickness of 100 mm.

# Outcome

On the basis of the findings obtained in this study, we proposed IACS(EG/MW) to prescribe the required Kca value of ultrathick arrest steel plate with a plate thickness of 80 mm or more and 100 mm or less in the IACS unified rule.

# Cooperation with maritime clusters and Development support for domestic technology

# Research and development for trial design of small and medium type ships such as engine room, etc., on the basis of NOx Tier III regulation

 Participants
 The Cooperative Association of Japan Shipbuilders
 USUKI SHIPYARD CO., LTD.
 KITANIHON SHIPBUILDING CO., LTD.

### Objectives

This project conducted trial design on representative types of ships built by CAJS members including EGR for the hull form, engine room arrangement when placing the SCR, piping, etc., to extract issues and discuss solutions.

### Outcome

We conducted a trial design when SCR or EGR was installed on chemical tankers of 16,000 DWT and 25,000 DWT type, and gained insight on the problems at designing and their solution strategies.

### Verification of the effect of countermeasures against onboard noise

# Participants

The Hakodate Dock Co., Ltd. Shin Kurushima Dockyard Co., Ltd. Tokai University Imabari Shipbuilding Co., Ltd. Naikai Zosen Corporation Sasebo Heavy Industries Co., Ltd. Onomichi Dockyard Co., Ltd. Oshima Shipbuilding Co., Ltd. Namura Shipbuilding Co., Ltd. TSUNEISHI SHIPBUILDING Co., Ltd. Sanoyas Shipbuilding Corporation

### Objectives

We conducted comparative tests on soundproofing / sound insulation performance and noise propagation performance on experimental laboratories on various noise countermeasures (damping materials, modification of soundproofing materials, floating floor, etc.). For representative countermeasures, by conducting a test and grasping its effect, it contributes to the optimum design of the residential district.

# Outcome

Vibration and acoustic characteristics (acoustic radiation efficiency, sound transmission loss, vibration insertion loss and vibration transmission loss) of representative countermeasures of vibration suppression type and floating floor type could be confirmed. In addition, we could obtain similar information on the deck structure for post-harvest measures prepared for unforeseen circumstances after sea trial operation.

# Research and development on LNG fuel tugboat

# Participants Nippon Yusen Kabushiki Kaisha

# Objectives

This project aimed to build the first domestic LNG fuel tugboat and demonstrate that it is possible to reduce the environmental burden.

# Outcome

We succeeded in optimizing IGF Code for small ships and development of compact LNG fuel system as well as ensuring design specifications and safety equivalent to those of conventional fuel oil ships.



LNG-fueled Vessel: Sakigake

# Research and Development for Practical Use of Main Engine Main Bearing Condition Monitoring Technology (STEP 1)

Participants

Asahi Kasei Engineering Corporation Mitsui O.S.K. Lines, Ltd.

# Objectives

For the early detection technology of rubbing of the main slide bearing by frequency modulation analysis, this study aimed to carry out the bearing damage test and prove the technology. This is not a spectral analysis method which was mainstream in the state diagnosis of slide bearings, but a high precision state diagnosis method by cepstrum analysis method. Even when installing the sensor, special jigs and drilling work are unnecessary and versatility is high, so it can be expected not only for main bearing but also for other slide bearings (supercharger, propeller bearing etc.).

# Outcome

By conducting a slide bearing seizure test in the laboratory and obtaining vibration signal data of cepstrum, the correlation between the extent of damage and the signal was confirmed. We verify the usefulness of the present technology in the real machine in STEP 2.

Research

# Research on Hull Structures with Newly Developed Highly Ductile Steel to Mitigate Impact Damage and Cargo Loss in Ship to Ship Collision

Participants
 Imabari Shipbuilding Co., Ltd.
 National Maritime Research Institute
 Nippon Steel & Sumitomo Metal Corporation

# Objectives

In order to evaluate the impact of high ductility steel (HDS: Highly Ductile Steel) on the improvement of crashworthiness of collided ships, collision analysis considering applicable range, draft, collision angle, ship speed, etc. was carried out, and steel material performance Evaluation test was also conducted.

### Outcome

In the case of high ductility steel, it was revealed that the energy absorbed before cracks occurred in the inner plate of VLCC was significantly improved by the elongation itself and the expansion effect of the plasticized area. NK has set a classification code (Hull Protection by Highly Ductile Steel (HP-HDS)) to adopt high ductility steel. 2016 at a Glance

# ClassNK in International Affairs

ClassNK maintains active engagement with various organizations in the international maritime industry. ClassNK is an active member of the International Association of Classification Societies (IACS) and played a key role in the development of the Unified Requirements.

ClassNK has authorization from numerous flag states to carry out statutory surveys on their behalf which is a testament of the depth of trust that the Society has been able to build over its 117 year history.



International Maritime Organization

# International Maritime Organization (IMO)

As one of its many important international activities, ClassNK contributes to the International Maritime Organization (IMO) on a wide range of technical issues. In 2016, the Society attended the IMO meetings listed to the right as part of the Japanese Government delegation or as a representative of the International Association of Classification Societies.

Information regarding decisions on amendments to Conventions at the major IMO meetings such as Maritime Safety Committee (MSC) and the Marine Environment Protection Committee (MEPC) are regularly provided to ClassNK clients via email and are also uploaded to the IMO International Convention Calendar on the ClassNK website. 3rd Session of the Sub-Committee

on Human Element, Training and Watchkeeping 3rd Session of the Sub-Committee

on Pollution Prevention and Response

3rd Session of the Sub-Committee

on Navigation, Communications and Search and Rescue 3rd Session of the Sub-Committee on Ship Systems and Equipment 69th Session of the Marine Environment Protection Committee 96th Session of the Maritime Safety Committee 3rd Session of the Sub-Committee on Implementation of IMO Rules 3rd Session of the Sub-Committee

on Carriage of Cargoes and Containers

70th Session of the Marine Environment Safety Committee 97th Session of the Maritime Safety Committee



International Association Of Classification Societies

of Classification Societies (IACS)

Technical matters associated with the development and revision

of Unified Requirements (UR) and Unified Interpretations (UI) are conducted by five Panels (Hull, Machinery, Safety, Environment and Survey) and the Project Teams under their control. In 2016, ClassNK staff served as the Chair of the Expert Group on IMO Goal Based Standards (GBS) and the Project Manager of the Proj-

ClassNK, as the Chair of the Expert Group on IMO Goal Based Standards (GBS), led the activities on finalizing IACS Corrective Action Plans for IMO GBS Audit findings or communicating with IMO Secretariat and IMO GBS Audit Team for the smooth conduct of the audit. In addition, ClassNK, as the Project Manager of the Project Team on Container Ship Safety, led the technical

activities on the development of unified requirements of struc-

ClassNK participated in the following IACS meetings in 2015

International Association

ect Team on Container Ship Safety.

tural strength for container ships.

listed below:



Association Of Asian Classification Societies

Council Meetings	Twice
General Policy Group Meetings	Twice
Steering Committee Meeting (Strategy of IACS	5) Once
Quality Committee Meetings	Twice
Small Group Meetings (Quality Policy)	Twice
Expert Group Meetings (EU, Law, Material and Weldings, etc.)	7 times
Panel Meetings (Hull, Machinery, Safety, Environment, Surve	ey, Cyber) 11 times
Project Team Meetings (CSR Maintenance, etc.	.) 9 times
Industry Meetings on Emergency Revisions of	CSR Once

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2016 at a Glance

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# Association of Asian Classification Societies (ACS)

The Association of Asian Classification Societies (ACS) was formed in 2010, following nearly two decades of informal meetings between its members. In 2016, ClassNK led ACS technical activities by actively participating in WGs which were established as a result of the reformation of ACS organization structure. Furthermore, ClassNK also contributed to ACS independent Technical Seminar, and endeavored to strengthen the relations with Asian maritime organizations. ClassNK participated in the following meetings in 2016:

1st Safety Working Group 13th Technical Management Group Meeting 5th Technical Seminar 14th Technical Management Group Meeting 24th Executive Committee Meeting

# **Organization List**

OFFICERS	La		
Councilors	Zenshichi Akasaka	Chairman	Akasaka Diesels Limited
	Katsuyuki Sugimoto	Executive Adviser	lino Kaiun Kaisha, Ltd.
	Masakazu Nakanishi	Former Chairman	Japanese Hull Insurers' Union
	Makoto Satani	Former Executive Consultant	JX Nippon Oil & Energy Corporation
	Jiro Asakura	Director, Chairman	Kawasaki Kisen Kaisha, Ltd.
	Kazuo Tsukuda	Senior Executive Adviser	Mitsubishi Heavy Industries, Ltd.
	Yasuhiko Katoh	Chairman and Representative Director	Mitsui Engineering & Shipbuilding Co., Ltd.
		•	
	Akimitsu Ashida	Counselor	Mitsui O.S.K. Lines, Ltd.
	Akihiro Miyasaka	Executive Advisor	Nippon Steel & Sumitomo Metal Corporation
	Yasumi Kudo	Chairman, Chairman Corporate Officer	Nippon Yusen Kabushiki Kaisha
	Sho Minami	Company CEO	Oshima Shipbuilding Co., Ltd.
	Shinji Hayama	Professor Emeritus	The University of Tokyo
	Koichiro Yoshida	Professor Emeritus	The University of Tokyo
	Masafumi Yasutomi	Chairman	Tokyo Metro Co., Ltd.
	Takashi Uyeno	Chairman and President	Uyeno Transtech Ltd.
Members of	Tsutomu Aihara	Former Commandant	Japan Coast Guard
Councilor	Shiro Okuda	General Manager of General Affairs Department	Nippon Kaiji Kyokai
Appointment	Shinji Hayama	Professor Emeritus	The University of Tokyo
Committee	Seiichi Ochiai	Attorney-at-Law, Professor Emeritus	The University of Tokyo
committee			
	Hiroshi Itagaki	Professor Emeritus	Yokohama National University
Directors	Yoshio Otagaki	Representative Director Vice President	Japan Marine United Corporation
DIICCIUIS	Hideaki Naoi		
		General Manager, Engineering Division	Kawasaki Heavy Industries, Ltd.
	Toyohisa Nakano	Executive Officer	Kawasaki Kisen Kaisha, Ltd.
	Yoshikazu Kawagoe	Managing Executive Officer	Mitsui O.S.K. Lines, Ltd.
	Koichi Fujiwara	Chairman and President	Nippon Kaiji Kyokai
	Tetsuya Kinoshita	Senior Executive Vice President	Nippon Kaiji Kyokai
	Junichiro Iida	Executive Vice President	Nippon Kaiji Kyokai
	Hideomi Otsubo	Professor Emeritus	The University of Tokyo
Auditor	Tsutomu Aihara	Former Commandant	Japan Coast Guard
	Tetsushi Agata	Executive Auditor	Nippon Kaiji Kyokai
	Yasuo Tanaka	Senior Managing Corporate Officer	Nippon Yusen Kabushiki Kaisha
	Yuzuru Fujita	Professor Emeritus	The University of Tokyo
	·=		
TECHNICAL	COMMITTEE		
	COMMITTEE Hideomi Otsubo	Professor Emeritus	The University of Tokyo
<b>TECHNICAL</b> Chairman		Professor Emeritus	The University of Tokyo
		Professor Emeritus Professor Emeritus	The University of Tokyo The University of Tokyo
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto	Professor Emeritus	The University of Tokyo
Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima	Professor Emeritus Director, Managing Executive Officer	The University of Tokyo lino Kaiun Kaisha, Ltd.
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Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant,	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada Teruo Yamaura	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant, General Manager of Plate Business Planning Department	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation JFE Steel Corporation
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada Teruo Yamaura Kaneo Kuboyama	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant, General Manager of Plate Business Planning Department Director, Senior Vice President	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation JFE Steel Corporation JX Ocean Co., Ltd.
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada Teruo Yamaura	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant, General Manager of Plate Business Planning Department Director, Senior Vice President Senior Manager of Initial Design Department,	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation JFE Steel Corporation
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada Teruo Yamaura Kaneo Kuboyama Atsushi Komura	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant, General Manager of Plate Business Planning Department Director, Senior Vice President Senior Manager of Initial Design Department, Engineering Division, Ship & Offshore Structure Company	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation JFE Steel Corporation JX Ocean Co., Ltd. Kawasaki Heavy Industries, Ltd.
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada Teruo Yamaura Kaneo Kuboyama Atsushi Komura Toyohisa Nakano	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant, General Manager of Plate Business Planning Department Director, Senior Vice President Senior Manager of Initial Design Department, Engineering Division, Ship & Offshore Structure Company Managing Executive Officer	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation JFE Steel Corporation JX Ocean Co., Ltd. Kawasaki Heavy Industries, Ltd. Kawasaki Kisen Kaisha, Ltd.
Chairman Vice Chairman	Hideomi Otsubo Toshiharu Nomoto Hisahiro Oshima Kazuo Kasai Hisayuki Yamada Teruo Yamaura Kaneo Kuboyama Atsushi Komura	Professor Emeritus Director, Managing Executive Officer Director, Managing Executive Officer Technical Executive General Manager, Strategy Planning Dept., Ship & Offshore Division Executive Assistant, General Manager of Plate Business Planning Department Director, Senior Vice President Senior Manager of Initial Design Department, Engineering Division, Ship & Offshore Structure Company Managing Executive Officer Division General Manager, Steel Casting & Forging Division,	The University of Tokyo lino Kaiun Kaisha, Ltd. Imabari Shipbuilding Co., Ltd. Japan Marine United Corporation JFE Steel Corporation JX Ocean Co., Ltd. Kawasaki Heavy Industries, Ltd.
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	Mr. Pablo E. Caceres	Towage Division	Sudamericana Agencias Aereas y Maritimas S
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	Mr. Carlos Bastías Nercelles	Operations Manager	Ultratug Ltda.
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		Technology & Information Management Division	
	Mr. Tao Jian	Vice President, Secretary to the Board	China CSSC Holdings Limited
	Mr. Zhao Zhanjun	Chairman	China Ship Design & Research Center Co., Ltd
	Mr. Li Zhong	President, Party Secretary,	China Ship News
		Secretary of Discipline Inspection Commission	
	Mr. Xu Ziqiu	Assistant President	China Shipbuilding Industry Corporation
	Mr. Lv Yibin	Assistant General Manager	China Shipping Industry Co., Ltd. (CIC)
	Mr. Dong Qiang	Chairman, Secretary of Party Members' Group	China State Shipbuilding Corporation
	Mr. Xu Xing	Deputy Director, Ship & Ocean Engineering Dept.	China State Shipbuilding Corporation
	Mr. Li Rong	Managing Director	COSCO (Nantong) Shipyard Co., Ltd.,
	Mr. Hou Liping	Deputy Managing Director	COSCO (Qidong) Offshore Co., Ltd. COSCO Container Lines Co., Ltd.
		Deputy General Manager	COSCO Container Lines Co., Ltd. COSCO International Ship Trading Co., Ltd.
	Mr. Gao Yongiun		Dalian Shipbuilding Industry Co., Ltd
	Mr. Gao Yongjun Mr. Li Cheng	I VICE President	panan sinpounanny mausury CO., Llu
	Mr. Li Cheng	Vice President Senior VP	Far Fast Horizon Limited
	Mr. Li Cheng Mr. Jian Cao	Senior VP	Far East Horizon Limited Fortune Ocean Shipping Limited
	Mr. Li Cheng Mr. Jian Cao Mr. Sun Xing Tao		Fortune Ocean Shipping Limited
	Mr. Li Cheng Mr. Jian Cao Mr. Sun Xing Tao Mr. Henry Chiang	Senior VP President	Fortune Ocean Shipping Limited Greathorse Group
	Mr. Li Cheng Mr. Jian Cao Mr. Sun Xing Tao	Senior VP President President	Fortune Ocean Shipping Limited Greathorse Group Jiangsu Ocean Shipping Company Ltd.
	Mr. Li Cheng Mr. Jian Cao Mr. Sun Xing Tao Mr. Henry Chiang Mr. Yang Jian Ming	Senior VP President President President	Fortune Ocean Shipping Limited Greathorse Group

Message

Mr. Zhao Xianfu Mr. Franco Tian Prof. Liu Nan Dr. Liu Jianfeng Mr. Xu Junfeng Mr. Li Zhen Mr. Ren Le Tian CHINA TECHNICAL COMMITTEE Chairman Mr. Zhao Zhanjun Mr. Chen Jianping Members Mr. Tian Zhengjun Mr. Deqian Yu Mr. Bi Jianyi Mr. Wang Xinguan Mr. Zhang Yelong Mr. Bai Yu Gang Mr. Yan Jun Mr. Wang Guorong Mr. Shi Yongxin Mr. Zhan Shuming Mr. Jiang Jiazhong Capt. Wang Liang Mr. Zhao Jin Wen Mr. Yang Wei Zan Mr. Chen Yu Mr. Wang Wei Bin Mr. Mai Rong Zhi Mr. Lou Dan Ping Mr. Zheng Shijun Mr. Hu Keyi Dr. Zhang Leshan Capt. Peter Chen Mr. Jin Qiang Mr. Sun Zhenglin Mr. Xiona Chena Gen Mr. Chen Xiangwang Mr. Masanobu Harada Mr. Mo Zhong Hua Capt. Wang Rongliang Mr. Li Yanjie Mr. Deng Wenpeng Mr. Ren Jian Mr. Yu Hong Bin Capt. Fu Jian Mr. Shen Xiaodong Mr. Zhao Peicong Mr. Wang Gang - yi Mr. Chang Hua Ming Mr. Tao Ying Mr. Gao Fu Quan Capt. Guan Qing Hui Mr. Liu Reniie Mr. Xiao Sen Yuan Mr. Xu Gang Mr. Yang Chun Mr. Yang Yifeng Mr. Gao Yungiang Mr. Du Cheng Zhong DANISH TECHNICAL COMMITTEE

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Chief Engineer, Senior Engineer Managing Director, Senior Engineer **Deputy Managing Director** General Manager, Shipping Asset Management Division Vice President General Manager Director, Vice General Manager President Deputy General Manager Deputy General Manager

Professor, Maritime Engineering Fluid Mechanics, Coastal and Maritime Engineering, Department of Mechanical Engineering

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China Ship Design & Research Center Co., Ltd.

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Nantong COSCO KHI Ship Engineering Co., Ltd. Noble Great Shipping Co., Ltd Qingdao Beihai Shipbuilding Heavy Industry Co., Ltd Qingdao Winning International Ships Management Co., Ltd. Qingshan Shipyard of SINOTRANS & CSC SBICO Sea Carrier Shipping Co., Ltd., Dalian Sea Carrier Co., Ltd. Shandong Shipping Corporation Shanghai Costamare Ship Management Co., Ltd. Shanghai Hai Hua Shipping Co., Ltd. Shanghai Merchant Ship Design & Research Institute, CSSC Shanghai Ocean Shipping Co., Ltd. Shanghai Waigaoqiao Shipbuilding Co., Ltd. Shanhaiquan New Shipbuilding Industry Co., Ltd Shenzhen Ocean Shipping Co., Ltd. Sinochem Shipping Co., Ltd. (Shanghai) SITC Shipping Group SUMEC Marine Company Limited Taizhou Kouan Shipbuilding Co., Ltd. Taizhou Sanfu Ship Engineering Co., Ltd. Tianjin Xingang Shipbuilding Heavy Industry Co., Ltd. Yangzijiang Shipbuilding Group Ltd.

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Chairman	Mr. Charalambos N. Mylonas	Chairman	Transmed Shipping Ltd.	2016 at a Glance
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	Ms. Tatiana V. Petalas		Carras (Hellas) S.A.	Organization Profile
	Mr. Michael D. Chandris	Chairman	Chandris (Hellas) Inc.	nizat
	Mr. Antonios D. Faraklas	Managing Director	Chartworld Shipping Corporation	ion F
	Mr. Andreas N. Hadjiyiannis		Cyprus Maritime Co., Ltd.	Profi
	Ms. Semiramis Palios	Head of Technical, Operations & Crew,	Diana Shipping Services S.A.	D
		Mechanical Engineer & Naval Architect		
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	Mr. Ghikas J. Goumas	Director	Equinox Maritime Ltd.	Service Network
	Mr. Kriton Lendoudis	Managing Director	Evalend Shipping Co. S.A.	
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	Mr. Dimitri-Frank Saracakis	Group CEO	Ionic Shipping Group	
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	Mr. George J. Souravlas	CEO	Load Line Marine S.A.	Research
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	Mr. Albert Frangoulis		S. Frangoulis (Ship Management) Ltd.	ffair
	Mr. Dimitris M. Marinos		Seastar Chartering Ltd.	l s
	Mr. Dimitris E. Patrikios	General Manager	Springfield Shipping Co. Panama S.A.	
	Mr. Harry N. Vafias	President-Chief Executive Officer	StealthGas Inc.	[
	Mr. George S. Livanos	Chairman	Sun Enterprises Ltd.	Org
	Capt. Panagiotis N. Tsakos	President	Tsakos Shipping & Trading S.A.	aniz
	Mr. Michael M. Scufalos	Managing Director	Union Commercial Incorporated	ation
	Capt. I. Kehagias	F.I.C.S.	White Sea Navigation S.A.	Organization List
	Mr. Ori Angel Mr. Diamandis J. Caloghiros	Managing Director Managing Director	XT Management Ltd. Z & G Halcoussis Co., Ltd.	7
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Chairman	Mr. Marios Stafilopatis		Byzantine Maritime Corporation	0
Vembers	Mr. P. E. Antonelos	General Manager	A. M. Nomikos Transworld Maritime Agencies S.A.	las
	Mr. Dimitris Andreadakis	Deputy Technical Manager	Allseas Marine SA	sNF
	Mr. Christos C. Hadjigeorgiou	Managing Director	Almi Marine Management S.A.	Â
	Mr. Dimitrios Athanasoglou	Technical Manager	Anbros Maritime S.A.	ηυί
	Mr. Haris G. Giantzikis	Technical Manager	Arcadia Shipmanagement Co. Ltd	Jali
	Mr. Amir Geva	Managing Director	ASM Maritime	Re
				-
	Mr. Nikolaos A. Ioannou Mr. George Laou	Managing Director Technical Director	Benelux Overseas Inc. Cardiff Marine	ClassNK Annual Report

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# General Manager Technical Management Services Tanker Division Technical Operations Manager **Director Marine Operations** Fleet Manager Technical Manager Technical Manager Technical Manager Naval Architect & Marine Engineer, Technical Manager General Manager Technical Manager Technical Manager Technical Manager Technical Manager, Tankers Division Director Chief Executive Officer Technical Manager Director (New Buildings) Fleet Director Technical Manager Technical Manager Technical Manager Managing Director Technical Director Technical Manager Technical Manager Technical Manager Technical Manager Technical Director Technical Manager Senior Vice President – Technical Director Technical Director Naval Architect & Marine Engineer Managing Director & Technical Manager Chief Operating Officer Technical Director Technical Manager - DPA Technical Manager Managing Director Managing Director Director Technical Manager Technical Manager Technical Director Technical Manager Technical Manager Naval Architect & Marine Engineer, NTUA, Technical Director Technical Director, Chief Operating Officer General Manager Technical Manager Chief Operating Officer Director Technical Manager Naval Architect-Marine Engineer, MBA Mechanical Engineer, Special Projects & Claims Manager Technical Manager

General Manager Technical Management Services Dry Division

# HONG KONG COMMITTEE

Chairman	Ms. Sabrina S. M. Chao	Chairman
Members	Capt. Surendra Dutt	Group Managing Director - Tankers
	Mr. Y. Q. Huang	Vice President
	Mr. Chen Xin Chuan	Managing Director
	Mr. Robert Alexander Ho	President
	Mr. Andrew Y. Chen	Chairman & Managing Director
	Ms. Sandy Chan	Managing Director
	Mr. Frank W. K. Tsao	Group Chairman
	Mr. C. H. Lee	Deputy General Manager, Fleet Management
	Mr. Jack Hsu	Managing Director
	Mr. Kwai Sze Hoi	Chairman & President
	Mr. Chanakya Kocherla	Chief Technical Officer
	Capt. Lothair M. F. Lam	Director, Vice President

Fleet Manager (Technical)

Technical Manager

Technical Manager

Carras (Hellas) S.A. Chandris (Hellas) Inc. Chartworld Shipping Corp. Chian Spirit Maritime Enterprises Inc. Cyprus Sea Lines Co. Ltd. Diana Shipping Services S.A. Dynacom Tankers Management Ltd E. Nomikos Corp. Efnav Company Ltd. Equinox Maritime Ltd Eurobulk Ltd. European Navigation Inc. Fafalios Shipping S.A. Franco Compania Naviera S.A. Golden Union Shipping Co. S.A. Grecomar Shipping Agency Ltd Grecomar Shipping Agency Ltd Iolcos Hellenic Maritime Enterprises Co. Ltd. Ionic Shipping (Mgt) Inc. Konkar Shipping Kristen Marine S.A. Laskaridis Shipping Co. Ltd. Leon Shipping & Trading SA Load Line Marine S.A. Lydia Mar Shipping Co. S.A. Marine Trust Ltd. Metrostar Management Corp Minerva Marine Inc. Navios Tankers Management Inc. NEDA MARITIME AGENCY Co Ltd Niovis Shipping Co. S.A. Paradise Navigation S.A. Pavimar S.A. Pleiades Shipping Agents S.A. Prime Tanker Management Quintana Ship Management Ltd. Regal Mare Inc Roswell Tankers Corp. S. Frangoulis (Ship Management) Ltd Seanergy Maritime Holdings Corp. Springfield Shipping Co. Panama S.A. Stalwart Management Ltd. Starmarine Management Inc. Stealth Maritime Corporation S.A. Sun Enterprises Ltd. Target Marine S.A. Technomar Shipping Inc TEO Shipping Corporation Thenamaris (Ships Management) Inc. Trade Fortune Inc. Transmed Shipping Ltd. Triple Tee International Ltd. Tsakos Shipping and Trading S.A. Union Commercial Incorporated V.Ships Greece Ltd. Vantage Shipping Lines S.A. Z & G HALCOUSSIS Co. Ltd.

Cardiff Marine Inc.

Cardiff Marine Inc.

# Wah Kwong Maritime Transport Holdings Limited

Anglo-Eastern Ship Management Ltd, Anglo-Eastern Univan Group China Merchants Energy Shipping Co., Ltd. COSCO (H.K.) SHIPPING CO., LTD Fairmont Shipping (HK) Ltd. & Affiliates Grand Seatrade Shipping Company Ltd. Hong Kong Shipowners Association IMC Group of Companies Island Navigation Corporation International Ltd. Oak Maritime (Hong Kong) Inc. Limited Ocean Longevity Shipping and Management Co., Ltd. Parakou Shipping (HK) Ltd.

	Mr. M. T. Yung Dr. Peter Cheng	Director, General Manager, Shipping Division Managing Director	Patt Manfield & Co., Ltd. Peter Cheng Naval Architect & Marine Consultant Ltu
	Mr. Li Hua	Executive Director, General Manager	Sinotrans Shipping Limited
	Mr. Kenneth K.W. Lo	Chairman	Teh-Hu Cargocean Management Co., Ltd.
	Mr. Edward S. C. Cheng	Chairman	Unique Shipping (H.K.) Ltd.
	Mr. Wellington Koo	Executive Director	Valles Steamship Co., Ltd.
	Mr. David Price	Managing Director	Wallem Shipmanagement Ltd.
HONG KON	G TECHNICAL COMMITTEE		
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Members	Mr. Marcel Liedts	Chief Operating Officer	Anglo-Eastern Univan Group
	Mr. Alok Roy	Fleet Director	Bernhard Schulte Shipmanagement (Hong Kong) Limited Partnership
	Mr. Aluri Rama Krishna	Fleet Manager	Chellaram Shipping (Hong Kong) Ltd.
	Mr. Liu Yi Fan	Deputy General Manager, Senior Engineer	China Shipping (H. K. ) Marine Co., Ltd.
	Mr. Chen Xin Chuan	Managing Director	COSCO (H.K.) SHIPPING CO., LTD
	Mr. Kishore S. Rajvanshy	Managing Director	Fleet Management Limited
	Capt. Lau Pong Sze	Director	Gold Bridge Shipping Ltd.
	Mr. Y. H. Shum	Director	Goldbeam International Ltd.
	Mr. Zhang Shiwei	Deputy General Manager	Hong Kong Ming Wah Shipping Co., Ltd.
	Mr. Li Kwok Hung	Managing Director	IMC Shipping and Offshore Tech Services Pte. Ltd.
	Mr. Vipin Sachdeva	Vice President, Fleet	KC Maritime Hong Kong Ltd.
	Capt. Pan Zhong Shan	Director & General Manager	Lihai International Shipping Limited
	Mr. Haruki Aono	Chairman	Northstar Ship Management Ltd.
	Mr. James S. C. Tai	General Manager -cum- Technical Director,	Orient Overseas Container Line Ltd.
		Fleet Management Department	
	Mr. Harshavardhan Bhave	Technical Manager	Pacific Basin Shipping (HK) Limited
	Mr. Kenneth Koo	Group Chairman & Chief Executive Officer	Tai Chong Cheang Steamship Co. (H.K.) Ltd.
	Mr. Anil Arora	Director, Ship Management	Unique Shipping (H.K.) Limited
	Mr. Vikas Trivedi	Managing Director	Univan Ship Management Limited,
			Anglo-Eastern Univan Group
	Capt. W. L. Hung	General Manager	Wah Kwong Ship Management (Hong Kong) Limited
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Vice Chairman	Mr. R. L. Pai	Consultant	-Energy, Infrastructure, Logistics, Maritime
Members	Mr. H. Ansari	Visiting Professor (Insurance)	
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	Mr. Ashok K. Srivastava	Chief Executive Officer	Allcargo Logistics Limited Arcadia Shipping Ltd.
	Capt. A. K. Bahl	President (Shipping)	British Marine Plc
	Mr. Ashok V. Chowgule	Executive Director	Chowgule and Company Private Limited
	Mr. Madhu S Nair	Chairman & Managing Director	Cochin Shipyard Limited
	Mr. Ajithkumar Sukumaran	Dy. Chief Surveyor cum Senior Dy. Director General(Tech)	Directorate General of Shipping
	Mr. Satish Kumar	Managing Director	Dockendale Ship Management (India) Pvt. Ltd.
	Capt. Anoop Kumar Sharma	Managing Director	Essar Shipping Limited
	Mr. M. P. Dhanuka	Executive Director, Technical & Marketing	GEE Limited
	Mr. Anil Devli	Chief Executive Officer	Indian National Shipowners' Association
	Mr. Dilip Mehrotra	Secretary	IOMOU Secretariat GOA
	Mr. Atul J. Agarwal	Managing Director	Mercator Limited
	Mr. S. Govindrajan	Managing Director	Progressive Shipping Consultancy Services (PVT)
	Mr. Antony Prince	President	Ltd. Smart Engineering and Design Solutions Ltd.
	Mr. Arun Kumar Gupta	Ex. Chairman & Managing Director	The Shipping Corporation of India Ltd.
	Dr. Sujata Naik Tolani	Chairperson	Tolani Shipping Corporation of India Ltd.
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	Mr. Sunny Thomas	Director Technical & Operations	Limited Cochin Shipyard Limited
	Dr. Dileep Krishnan	Associate Professor & Consultant,	Cochin University of Science and Technology (CUSAT
		Department of Ship Technology	
	Mr. D. V. Abeysinghe	Managing Director / Chief Executive Officer	Colombo Dockyard PLC
	Capt. B. N. Singh	General Manager	Dockendale Ship Management (India) Pvt. Ltd.
		Chief Executive Officer	Essar Oilfields Limited
	Mr. Rajeev Nayyer		
	Mr. Rajeev Nayyer Mr. Ranjit Singh	Chief Technical Officer, Sea Transportation Business	Essar Shipping Limited
	Mr. Rajeev Nayyer		Essar Shipping Limited Fleet Management India Pvt. Ltd.
	Mr. Rajeev Nayyer Mr. Ranjit Singh	Chief Technical Officer, Sea Transportation Business Vice President Professor, Ex-Director	
	Mr. Rajeev Nayyer Mr. Ranjit Singh Mr. Brahma Mall	Chief Technical Officer, Sea Transportation Business Vice President Professor, Ex-Director	Fleet Management India Pvt. Ltd.
	Mr. Rajeev Nayyer Mr. Ranjit Singh Mr. Brahma Mall Dr. S. C. Misra	Chief Technical Officer, Sea Transportation Business Vice President	Fleet Management India Pvt. Ltd. Indian Maritime University(IMU)
	Mr. Rajeev Nayyer Mr. Ranjit Singh Mr. Brahma Mall Dr. S. C. Misra Mr. R. B. Urikouth	Chief Technical Officer, Sea Transportation Business Vice President Professor, Ex-Director Vice President (Commercial Ship Building)	Fleet Management India Pvt. Ltd. Indian Maritime University(IMU) Larsen & Toubro Limited

	Mr. Ajoy Chatterjee	Principal & Head	The Great Eastern Institute of Maritime Studies
	Mr. David Birwadkar	Vice President - Training & Assessment	The Great Eastern Shipping Co. Ltd.(GESCO)
	Mr. Indra Nath Bose	Head – Vessel Performance Management	The Great Eastern Shipping Co. Ltd.(GESCO)
	Mr. Virendra Gharat	Director (Technical)	Tolani Shipping Company Limited
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	Mr. Ir. Tjahjono Roesdianto	Director	PT Daya Radar Utama
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	Mr. Krisman Bahar	President Director	PT Indobaruna Bulk Transport
	Mr. Stephen Layarda	Managing Director	PT. Alpha Pacific Lines
	Mr. Kasim Arifin	President Director	PT. Bumi Perkasa Bahtera
	Mr. Amir Gunawan	President Director	PT. Daya Radar Utama
	Mr. Yance Gunawan	President Director	PT. Dumas Tanjung Perak Shipyard
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	Mr. H. Soenarto Mr. Joeswanto Karijodimedjo	President Director President Director	PT. Janata Marina Indah
	Mr. Rachmat Koentjoro	President Director	PT. Lumoso Pratama Line
	Mr. Henry Djuhari	President Director	PT. Meranti Maritime
	Mr. Frank Menaro	Asset Director	PT. Meratus Line
	Mr. M. Firmansyah Arifin	President Director	PT. PAL Indonesia
	Mr. Benny Winarto	President Director & CEO	PT. Pelayaran Caraka Tirta Perkasa
	Mr. Ganny Zheng	Director	PT. Pelayaran Tirtamas Express
	Mr. Handara A. Utomo	Chief Operating Officer	PT. Soechi Lines Tbk.
	Mr. Johnson W. Sutjipto	Commissioner	PT. Wintermar Offshore Marine Tbk
	Capt. Sahattua P. Simatupang	Director of Marine Safety and Seafarers	Director of General of Sea Transportation Republ of Indonesia
	Mr. Asmari Herry	Executive Director & CEO	Samudera Shipping Line Ltd
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	Capt. Lee Hwan-Ku	Senior Executive Vice President	Heung-A Shipping Co., Ltd.
	Mr. Hyon-Soo Bong	President & CEO	HHIC-TMS Co., Ltd.
	Mr. Byeong Rok, Lee	Senior Vice President, Head of Initial Design	Hyundai Heavy Industries Co., Ltd.
	Mr. Hwan-Goo Kang	President & CEO	Hyundai Mipo Dockyard Co., Ltd.
	Mr. Yoon Moon-Kyoon	President & CEO	Hyundai Samho Heavy Industries Co., Ltd.
	Mr. Chang Hee Yoon Mr. Jin Bang Lee	Chairman Chairman	KSS Line Ltd. Overseas Shipping Corporation
	Mr. Sangbok Lee	Representative Director, President	Pan Continental Shipping Co., Ltd.
	Mr. J. H. Chung	Vice President, Marketing Team	Samsung Heavy Industries Co., Ltd.
	Mr. Doo-Chan Chang	Advisor	Sea Explorers of Korea
	Mr. Chung Tae-Soon	Chairman	Sinokor Merchant Marine Co., Ltd.
	Mr. Sung Hyun Kim	Chief Operating Officer	SK Shipping Co., Ltd
OREA TEC	HNICAL COMMITTEE		
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			Engineering at Pusan National University and De partment of Mechanical Engineering at Universit College London
Vembers	Mr. Myeong Sil, Lee	General Manager, Hull Design Department	Dae Sun Shipbuilding & Engineering Co., Ltd.
	Mr. Sun-Taek Lee	Vice President, Integrated Design Team	Daewoo Shipbuilding & Marine Engineering Co., Lt
	Mr. Je-Hyouk Woo	Vice President, Structure Design Division Leader	Daewoo Shipbuilding & Marine Engineering Co., Lt
	Mr. ManSoo Kim	President & CEO	DSEC Co., Ltd.
	Mr. Okhyeon Ryoo	Division Executive Ship Management, Business Division 1	Eusu ShipManagement Co., Ltd.
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	Mr. Kim Tae-wook	Senior Vice President, Head of Design Office	Hyundai Samho Heavy Industries Co., Ltd.
	Mr. Jae Deog, Go	Executive Vice President, Marine Division	KLC SM Co., Ltd.
	Dr. Choi, Jae-Sung	Professor, Division of Marine Engineering College of Mari- time Sciences	Korea Maritime and Ocean University
		LITTLE SCIENCES	
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	Mr. Seung-Woo, Lee	Managing Director, Marine Affairs Division	

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	Mr. Sung-Kwang SHIN	General Manager, Hull Design Dept.	STX Offshore & Shipbuilding Co., Ltd.
	Mr. Jae-Woo Son	Senior Vice President, Technical Division	Sungdong Shipbuilding & Marine Engineering Co., I
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	Mr. Ibrahim Bakhit Al Nadhairi		
	Mr. Ibrahim Bakhit Al Nadhairi Mr. Zaheer Babar Qureshi	Executive Director (Ship Management)	Pakistan National Shipping Corporation
	Mr. Ibrahim Bakhit Al Nadhairi Mr. Zaheer Babar Qureshi Mr. Rostom Merzouki	Executive Director (Ship Management) Technical Superintendent	Pakistan National Shipping Corporation Qatar Gas Transport Company Ltd. (NAKILAT)

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Members

Chairman

Members

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Managing Director, Transport Logistics

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Adjunct Senior Research Fellow, Centre for Maritime Studies

Director Managing Director Global Head, Technical Services Corporate Director, Fleet Management

Senior Manager, Maintenance & Projects Rigs. Offshore Technical Manager, Technical Support Services Executive Director Director, Newbuildings / CEng FIMarEST

Silver Star Ship Management Simatech Shipping L. L. C. United Arab Shipping Company (S.A.G.) Vela International Marine Limited Warm Seas

# Harvest Shipping

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MIS Maritime Corporation Philippne-Japan Manning Consultative Council, Inc. SMC Shipping and Lighterage Corporation Solid Shipping Lines Corporation StarLite Ferries Inc. Tsuneishi Heavy Industries (Cebu), Inc.

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	Mr. Chris Kirton	Managing Director	Norstar Ship Management Pte Ltd	
	Mr. Hemant Pathania	Managing Director, Chief Operating Officer	NYK SHIPMANAGEMENT PTE LTD	
	Mr. Wong See Tuang Johnny	Senior Manager - Technical, Technical Department	Ocean Tankers (Pte) Ltd	
	Mr. Lim Tau Kok	Director	PACC Ship Managers Pte Ltd	
	Mr. Panneer Selvam	General Manager, Technical Division	Pacific International Lines (Pte) Ltd	2016
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	Mr. Francis Chin	Chief Operating Officer	Stellar Shipmanagement Services Pte Ltd	(D
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	Mr. Vinay Gupta	Managing Director	Union Marine Management Services Pte Ltd	
	Mr. Naresh Chand	Managing Director	United Ocean Ship Management Pte Ltd	Org
	Mr. Calum S Hume	Technical Director - Asia & ME	V. Ships Asia Group Pte Ltd	Organization Profile
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	Dr. Wen-Lon Cheng	Chairman	CSBC Corporation, Taiwan	
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	Dr. Shang-Wen Liao	President, Ph. D. Leeds. U.K.	Eastern Media International Corporation	Service Network
	Mr. Chang Cheng-yung	Chairman	Evergreen Marine Corp. (Taiwan) Ltd.	letw
	Mr. Akihiro Nagahara	Chairman	First Steamship Co., Ltd.	ork
	Mr. B. C. Tsai	Chairman	Franbo Lines Corp.	
	Mr. Bill M. H. Huang	Chairman	Glory Navigation Co., Ltd.	
	Mr. Harvey Chiu	Chairman	Hsin Chien Marine Co., Ltd.	
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	Mr. J. D. Lan	Chairman, C. E. O.	Shih Wei Navigation Co., Ltd.	Action
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	Mr. Fred C. P. Tsai	Chairman	Sincere Navigation Corporation	
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	Mr. Alan Shieh	President	Ta-Ho Maritime Corporation	
	Mr. Wen-Ching Liu	Chairman	Taiwan Navigation Co., Ltd.	
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	Mr. Lin Ching Chih	Chairman	Unison Marine Corporation	arch
	Mr. Glenn K.L. Chan	President	United Ocean Shipping S. A.	
	Mr. Chen, Po Ting	Chairman	Wan Hai Lines Ltd.	
	Mr. James Lan	Chairman	Wisdom Marine Lines S.A.	
	Mr. Bronson C. C. Hsieh	Chairman	Yang Ming Marine Transport Corp.	
				Inte
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	Mr. L.P. Tseng	Senior Manager	China Steel Express Corporation	
	Mr. Albert, D. G. Lin	Manager, Ship Building Section, Storage & Transportation Department	CPC Corporation, Taiwan	
	Dr. Frank Foung-Tang Lin	Administrative Chief Supervisor	CSBC Corporation, Taiwan	Drga
	Mr. Chih-Peng Tsai	Assistance to President	Deryoung Maritime Co., S.A.	jiniz:
	Mr. Michael L. Y. Pan	Adviser	Eastern Media International Corporation	Organization List
	Mr. Yeh Ching-rong	Deputy Senior Vice President, Maintenance Dept., Engi- neering Div.	Evergreen Marine Corp. (Taiwan) Ltd.	1 List
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	Mr. C.H. Lu Mr. William Wu	Superintendent, Chief Engineer, Marine Engineering Dep. President	Formosa Plastics Marine Corporation Franbo Lines Corp.	
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	Mr. W. K. Wu	Manager, Technical Dept.	Hsin Chien Marine Co., Ltd.	
	Mr. Clark Wu	Assistant Vice President, Labor Safety & Health Department	Kuang Ming Shipping Corp.	ClassNK Annual Report
	Mr. C. K. Lin	Vice President, Engineering, Operation Department	Mingtai Navigation Co., Ltd.	N Si
	Mr. You-Yen Ho	Vice President	Shih Wei Navigation Co., Ltd.	× ⊳
	Mr. Gerald Tsai	General Manager, Technical Department	Sincere Industrial Corporation	l nu
	Mr. Young Perng-Terng	Chief Engineer	Ta Tong Marine Co., Ltd.	ua
	Mr. Eric Yeh	Manager, Marine Department	Ta-Ho Maritime Corporation	l R∈
	Mr. Hao Yuan Chang	Deputy General Manager, Marine Department	Taiwan Navigation Co., Ltd.	odi
	Mr. Chen Teng	Special Assistant to Chairman, Ship Management Dept.	TVL Marine Company Limited	- 7
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	Mr. Robert Y. P. Kao	Senior Vice President	U-Ming Marine Transport Corporation
	Mr. Peter W. D. Ho	Consultant, Technical Department	Unison Marine Corp.
	Mr. Jeff Sun	Deputy Vice President, Engineering Division	Wan Hai Lines Ltd.
	Mr. Jyh-Tyng Shyu	Chief Technical Officer, Technical Department	Wisdom Marine Group
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		Marine Technology Group	
тнаі сом			
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Chairman	Mr. Teruo Kondo COMMITTEE Mr. Yalcin Sabanci Mr. Özgür AKSOY Mr. Ali Umur Mr. Kenan S. Sumra Mr. Ali İbrahim Kontaytekin Mr. G. Burak Alkoç Mr. Erhan Bayraktar Mr. Derya Sabaz Mr. Gönç Beyli Capt. Hasan Pehlivan	Chief Production Manager Ship Management, Shipyard Business Division Chairman General Manager & Board Member President Company Manager General Manager Managing Director Board Member / CEO Board Member Vice Chairman BoD Consultant	Unithai Shipyard and Engineering Ltd. YA-SA Holding S.A. Akmar Holding S.A. Aktif Shipping Anadoluhisarı Tankercilik A.S. ARKAS DENZCILIK VE NAKLİYAT A.S. Aydın Deniz İsletmeciliği A.Ş. (AYSHIPS) Bayraktar Shipping Group Besiktaş Group Beykim Petrolcülük Gemi İsletmeciliği San. Ve Tic BORA Shipping Industry & Trading Co. Inc.
Chairman	Mr. Teruo Kondo COMMITTEE Mr. Yalcin Sabanci Mr. Özgür AKSOY Mr. Ali Umur Mr. Kenan S. Sumra Mr. Ali İbrahim Kontaytekin Mr. G. Burak Alkoç Mr. Erhan Bayraktar Mr. Derya Sabaz Mr. Gönç Beyli Capt. Hasan Pehlivan Mr. A. İlker MESE	Chief Production Manager Ship Management, Shipyard Business Division Chairman General Manager & Board Member President Company Manager General Manager Managing Director Board Member / CEO Board Member Vice Chairman BoD Consultant Board Member	Unithai Shipyard and Engineering Ltd. YA-SA Holding S.A. Akmar Holding S.A. Aktif Shipping Anadoluhisarı Tankercilik A.S. ARKAS DENZCILIK VE NAKLİYAT A.Ş. Aydın Deniz İsletmeciliği A.Ş. (AYSHIPS) Bayraktar Shipping Group Beşiktaş Group Beşiktaş Group Beykim Petrolcülük Gemi İsletmeciliği San. Ve Tic BORA Shipping Industry & Trading Co. Inc. CARETTA SHIP MANAGEMENT & CHARTERIN TRADE INC.
Chairman	Mr. Teruo Kondo COMMITTEE Mr. Yalcin Sabanci Mr. Özgür AKSOY Mr. Ali Umur Mr. Kenan S. Sumra Mr. Ali İbrahim Kontaytekin Mr. G. Burak Alkoç Mr. Erhan Bayraktar Mr. Derya Sabaz Mr. Gönç Beyli Capt. Hasan Pehlivan Mr. A. İlker MESE Mr. Engin Ozcelik	Chief Production Manager Ship Management, Shipyard Business Division Chairman General Manager & Board Member President Company Manager General Manager Managing Director Board Member / CEO Board Member Vice Chairman BoD Consultant Board Member General Manager, Board Member	Unithai Shipyard and Engineering Ltd. YA-SA Holding S.A. Akmar Holding S.A. Aktif Shipping Anadoluhisarı Tankercilik A.S. ARKAS DENZCILIK VE NAKLİYAT A.S. Aydın Deniz İsletmeciliği A.Ş. (AYSHIPS) Bayraktar Shipping Group Beşiktaş Group Beşiktaş Group Beykim Petrolcülük Gemi İsletmeciliği San. Ve Tic BORA Shipping Industry & Trading Co. Inc. CARETTA SHIP MANAGEMENT & CHARTERIN TRADE INC. CEBI Maritime & Trading SA
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Chairman	Mr. Teruo Kondo COMMITTEE Mr. Yalcin Sabanci Mr. Özgür AKSOY Mr. Ali Umur Mr. Kenan S. Sumra Mr. Ali Ibrahim Kontaytekin Mr. G. Burak Alkoç Mr. Erhan Bayraktar Mr. Derya Sabaz Mr. Gönç Beyli Capt. Hasan Pehlivan Mr. A. İlker MESE Mr. Engin Ozcelik Mr. Esref Cerrahoglu Mr. H. Bülent Sener Mr. Serdar Akcali Mr. Hayati Okumuş Mr. Ö. Faruk Miras Mr. Cihan Ergenc Mr. Oktay ERCAN Ms. Sadan Kaptanoğlu Mr. Bayram Yusuf Aslan Mr. Bedri Ince Mr. Serkan Sahin Mr. Tamer Kiran Mr. Mecit Çetinkaya Mr. Tufan Süslüer	Chief Production Manager Ship Management, Shipyard Business Division Chairman General Manager & Board Member President Company Manager General Manager Managing Director Board Member Vice Chairman BoD Consultant Board Member General Manager, Board Member Chairman Managing Director Director Member of Board Chairman Owner Owner President and CEO Chairman Executive Board Member Chairman Owner General Manager	Unithai Shipyard and Engineering Ltd. YA-SA Holding S.A. Aktif Shipping Anadoluhisari Tankercilik A.S. ARKAS DENZCILIK VE NAKLIYAT A.S. Aydın Deniz Işletmeciliği A.Ş. (AYSHIPS) Bayraktar Shipping Group Beşiktaş Group Beykim Petrolcülük Gemi İşletmeciliği San. Ve Tic BORA Shipping Industry & Trading Co. Inc. CARETTA SHIP MANAGEMENT & CHARTERIN TRADE INC. CEBI Maritime & Trading SA Cerrahgil A. S. Delta Marine Engineering and Computer Trading Denak Ship Management & Agency Densan Deniz Nakliyat ve Sanayi A.S. Diler Shipping and Trading Inc. ER Denizcilik Sanayi Nak. Ve Tic. A. S. GAMMA SHIPPING & FOREIGN TRADE LTD. H.I. Kaptanoglu Shipping Group ICDAS Group of Companies Ince Shipping and Trading Co. Inc. Izmir Demir Çelik (IDÇ) Sanayi A.S. Kiran Group of Shipping, Transport, Marketin Ind.& Trade Co. Ltd. Nemtas Shipping Omsan Denizcilik A.Ş.
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# TURKISH TECHNICAL COMMITTEE

Chairman	Capt. M. Erbil Özkaya	General Coordinator	YA-SA Holding S.A.
Members	Capt. H. Umut Çınar	General Manager	Active Shipping & Management Pte Ltd
	Mr. Enis Öztürk	DPA	Akmar Holding S.A.
	Mr. Saim Gökçen	Technical Manager	Aksay Denizcilik ve Ticaret A.S.
	Mr. Erkan Dereli	Owner	ALÌAĞA DENİZCİLİK
	Mr. Yusuf Angin	Vessel Operation Manager	Alternative Transport
	Capt. M. Cenk Gürer	Company Manager	Anadoluhisarı Tankercilik A.Ş.
	Mr. Levent Demiriz	Operation Manager	ARKAS Denizcilik
	Mr. Erdal CAGILTI	Manager	Aruna Shipping Ltd., Corp.
	Mr. Murat Duman	Technical Manager	Aydın Deniz Işletmeciliği A.Ş.
	Mr. Mehmet Gülakdeniz	DPA	Bayraktar Shipping Group
	Mr. Sarper Kara	Technical Manager	Besiktas Group
	Mr. Tolga TEK <sup>i</sup> N	Technical Manager	Beyaz Denizcilik Ltd. Sti.
	Capt. Burak Meriç	DPA	Beykim Petrolcülük Gemi İşletmeciliği San. ve Tic. A. S
	Mr. Ahmet Taymez	Manager	CARETTA Gemi İşletmeciliği ve Kiralama Ticaret A.Ş
	Mr. Mustafa Bahar	Technical Manager	Cebi Denizcilik AS
	Mr. Süleyman Vural	Fleet Manager	Ceren Denizcilik
	Mr. S. Dirim Sener	Department Manager, Planning Department	Delta Marine Engineering and Computer Trading Co.
	Mr. Engin Akbaş	Technical Manager	Denak Ship Management & Agency
	Mr. M. Sahin Akkaya	DPA / Safety and Quality Manager	Densan Deniz Nakliyat ve Sanayi A.Ş.
	Mr. Taşkin Çilli	CEO, Member of Board	Desan Deniz Insaat San. A.S.
	Mr. Ergun Köker	Regional Manager, Marketing Department (Ship Repairs)	Gemak Gemi Insaat San. ve Tic. A.S.
	Mr. Erhan Mentes	Technical ADM	Gemiciler Denizcilik
	Mr. Mehmet Cebeci	Bulk Fleet Manager	Genel Denizcilik Nakliyati A.Ş.
	Mr. Ş. Şenol Üngör	Technical Superintendent	Güngen Maritime
	Mr. Türker Yaltir	General Manager	Hat-San Shipyard
	Mr. Çağdaş Gürol	Project Officer	İçdaş Çelik Enerji Tersane ve Ulaşim San. A. Ş.
	Capt. Mustafa Terzi	Coordinator	lce Tanker
	Mr. Serdar Özkaya	Technical Manager	DÇ Denizcilik Sanayi ve Ticaret A.Ş.
	Mr. A. Yasar Canca	Technical Manager - DPA	Ince Shipping & Trading Co., Inc.
	Mr. Ertan GÜNERLER	Technical Manager	INCI Ship Management Limited Company
	Mr. Emre Uyanık	Technical Manager	İskenderun Ship Management
	Mr. M.Tansel Karademir	General Manager	Kaptanoglu Holding
	Capt. Mustafa Dulgar	Operation Manager	Manta Shipping Ltd.
	Mr. Senol Memis	Technical Manager	Mardas & Mardeniz & Kardeniz Group of Companies
	Mr. Fatih Sıcakyüz	Technical Manager	Nemtas Shipping
	Mr. Murat Ata Çevik	Technical Department Manager	Pasifik Ship Management & Trading
	Capt. Mahmut Ünsal	Advisor	POLARMARINE Ship Management Group of Companie
	Mr. M. Cumhur Kuter	General Manager	Sedef Shipbuilding Inc.
	Capt. Mehmet Başoğlu	General Manager	Semih Sohtorik Management & Agency Inc.
	Capt. Hakan Erzurumlu	Fleet Manager	Sener Petrol Denizcilik Tic.A.S.
	Mr. Yavus Büyükyüksel	Fleet Manager	TGM Ship Management an Agency Ltd. Co.
	Mr. Ender Keskin	General Manager	Transal Denizcilik
	Mr. Ali H. Doğanli	Technical Manager	VERA SHIPPNG
	Mr. Mehmet Kayhan	General Manager, Bulk Carriers	YA-SA Shipmanagement and Trading S.A.
	Mr. Tulga ZENGIN	Technical Manager	YA-SA Shipping Industry and Trading S.A.
	Mr. Cem Yucer	General Manager	YA-SA Tanker and Transportation S.A.
	Mr. Mustafa Karaduman	Technical Manager	YA-SA Tanker and Transportation S.A.



# Annual Report 2016 [English]

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